

# 2025 Annual Implementation Plan

## for improving student outcomes

Truganina P-9 College (5501)



Submitted for review by Amanda Williams (School Principal) on 14 March, 2025 at 12:39 PM  
Endorsed by Sandra Eglezos (Senior Education Improvement Leader) on 05 May, 2025 at 12:01 PM

## Self-evaluation summary

|                              | FISO 2.0 outcomes   | Self-evaluation level |
|------------------------------|---|-----------------------|
| <b>Learning</b>              | Learning is the ongoing acquisition by students of knowledge, skills and capabilities, including those defined by the Victorian Curriculum and senior secondary pathways.   | Embedding             |
| <b>Wellbeing</b>             | Wellbeing is the development of the capabilities necessary to thrive, contribute and respond positively to challenges and opportunities of life.                            | Embedding             |
|                              | FISO 2.0 Dimensions   | Self-evaluation level |
| <b>Leadership</b>            | The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment | Embedding             |
|                              | Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core                              |                       |
| <b>Teaching and learning</b> | Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs                            | Embedding             |

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|                              | Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships |           |
| <b>Assessment</b>            | Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.   | Embedding |
|                              | Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities   |           |
| <b>Engagement</b>            | Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school  | Embedding |
|                              | Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school   |           |
| <b>Support and resources</b> | Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion   | Embedding |
|                              | Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students  |           |

## Future planning

### Learn

In 2025, learning experiences will be differentiated to meet diverse needs, ensuring engagement and appropriate challenge for all.

- Proficiency scales will be used to measure growth, setting clear goals and providing actionable feedback.
- Continued focus on professional development will enhance instructional strategies and assessment methods.
- Collaboration and resource-sharing will support ongoing refinement of practices through data analysis.
- Teachers are to gain an understanding of the developmental zones of multiplicative thinking, and the increasingly sophisticated skills/knowledge that are present at each stage of development as well as the evidence-based targeted teaching strategies.
- Learning Specialists will be further utilised in 2025 to build teacher capacity through coaching. More time will be dedicated for this.
- Teaching and learning sequences and assessment will be adapted from 2024 to suit the needs of the students for the cohort in 2025 and align with the Victorian Curriculum 2.0 and essential learnings. Differentiated lessons will be collaboratively planned to support all students' needs.

### Wellbeing

Refinement and expansion of minor/major behaviour processes beyond the year 8-9 minischool and Continued refinement of data monitoring processes to support use of behaviour data to design targeted interventions for groups of students.

Inclusion of student feedback in the refinement of processes and interventions

Expand and fully implement the new IEP process and templates as a replacement for previous plans and processes for student goal-setting and tiered supports.

Enhance classroom calm spaces with resources for self-regulation, based on student feedback.

Integrate into routines and language to build self-awareness and emotional management in the classroom

Provide ongoing training on high-impact strategies like UPR and structured brain breaks.

Work with wellbeing staff to monitor and refine approaches, ensuring consistent support for all students.

- Small group Intervention e.g. small group instructions, social skill programs.
- Pair the student in need with a peer mentor to build a trusted relationship and improved engagement at school.
- Regular professional development and training sessions to equip teachers with strategies to support the identified vulnerable students.
- Ensuring early identification of students needing additional support.
- Peer observation and regular teacher conferences/meetings to share strategies.
- Implement programs that focus on Teachers' wellbeing.

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|   | <ul style="list-style-type: none"> <li>- Student empowerment programs to promote student voice.</li> <li>- Invest in learning support staff to provide one on one intervention to vulnerable students.</li> </ul> <p>Addressing each student needs<br/> Engaging more with the families<br/> Building a safe environment for the students- embedding lessons on resilience, social and emotional skills</p> |
| <b>Documents that support this plan</b> |   |

## Select annual goals and KIS

| Four-year strategic goals                                     | Is this selected for focus this year? | Four-year strategic targets   | 12-month target  |
|---|---------------------------------------|---|--|
| Maximise the learning achievement and growth of every student | Yes                                   | <p>By 2028, increase the 2024 percentage of students achieving NAPLAN exceeding or strong proficiency:</p> <ul style="list-style-type: none"> <li>● Year 3 reading from 66% to 80%</li> <li>● Year 3 writing from 79% to 83%</li> <li>● Year 3 numeracy from 63% to 80%</li> <li>● Year 5 reading from 74% to 80%</li> <li>● Year 5 writing from 81% to 85%</li> <li>● Year 5 numeracy from 65% to 80%</li> <li>● Year 7 reading from 72% to 76%</li> <li>● Year 7 writing from 73% to 77%</li> <li>● Year 7 numeracy from 68% to 72%</li> <li>● Year 9 reading from 59% to 70%</li> <li>● Year 9 writing from 56% to 60%</li> <li>● Year 9 numeracy from 56% to 70%</li> <li>● Year 7 equity funded reading from 52% to 60%</li> <li>● Year 9 equity funded reading from 36% to 42%</li> </ul> | <p>The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.</p> <p>In 2025, we will increase the percentage of students achieving NAPLAN exceeding or strong proficiency: Year 3 reading from 66% to 69% Year 3 writing from 79% to 80% Year 3 numeracy from 63% to 69% Year 5 reading from 74% to 76% Year 5 writing from 81% to 82% Year 5 numeracy from 65% to 68% Year 7 reading from 72% to 73% Year 7 writing from 73% to 74% Year 7 numeracy from 68% to 69% Year 9 reading from 59% to 61% Year 9 writing from 56% to 57% Year 9 numeracy from 56% to 58% Year 7 equity funded reading from 52% to 54% Year 9 equity funded reading from 36% to 38% By 2026, reduce the number of NAS students in reading compared to the number of NAS students in 2024. - Years 3-5: less than or equal to 12 % (20 students) - Years 5-7: less than or equal to &lt; 9% (17 students)- Years 7-9: less than or equal to &lt; 7% (11</p> |

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|  |  |  | <p>students)By 2026, reduce the number of NAS students in numeracy compared to the number of NAS students in 2024.- Years 3-5: less than or equal to 26 students (16%)- Years 5-7: less than or equal to 16 students (8%)- Years 7-9: less than or equal to 14 students (9%)</p>  |
|  |  | <p>Placeholder target (TBC when 2025 data is available)<br/>By 2028 increase the 2025 percentage of students achieving at or above NAPLAN benchmark growth:</p> <ul style="list-style-type: none"> <li>● Year 5 reading from xx% to xx%</li> <li>● Year 5 numeracy from xx% to xx%</li> <li>● Year 7 reading from xx% to xx%</li> <li>● Year 7 numeracy from xx% to xx%</li> <li>● Year 9 reading from xx% to xx%</li> <li>● Year 9 numeracy from xx% to xx%</li> </ul>  | <p>Due to not having NAPLAN benchmark growth data until late 2025, we will set targets in 2026.</p>   |
|  |  | <p>By 2028 increase the percentage of students achieving at or above expected Teacher Judgement Growth - Time Series:</p> <ul style="list-style-type: none"> <li>● Years 1 to 6 reading and viewing from 87% (2023) to 91%</li> <li>● Years 1 to 6 writing from 89% (2023) to 91%</li> <li>● Years 1 to 6 mathematics from xx% (2025) to xx% (TBC when Maths 2.0 data available)</li> <li>● Years 7 to 9 reading and viewing from 76% (2023) to 80%</li> <li>● Years 7 to 9 writing from 81% (2023) to 85%</li> <li>● Years 7 to 9 mathematics from xx% (2025) to xx% (TBC when Maths 2.0 data available)</li> </ul> | <p>In 2025 increase the percentage of students achieving at or above expected Teacher Judgement Growth. Reading and Viewing Year 1 - 88% Year 2 - 88% Year 3 - 88% Year 4 - 88% Year 5 - 88% Year 6 - 88% Year 7 - 77% Year 8 - 77% Year 9 - 77% Writing Year 1 - 90% Year 2 - 90% Year 3 - 90% Year 4 - 90% Year 5 - 90% Year 6 - 90% Year 7 - 82% Year 8 - 82% Year 9 - 82% As Mathematic 2.0 is shifting to 1 progression point instead of 3. We will set targets in 2026.</p> |

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|  |     | <p>By 2028, increase the 2024 percentage positive endorsement on the School Staff Survey (SSS):</p> <ul style="list-style-type: none"> <li>• Collective efficacy from 57% to 61%</li> <li>• Teacher collaboration from 57% to 61%</li> <li>• Staff trust in colleagues from 61% to 65%</li> </ul>   | <p>In 2025 we will increase the 2024 percentage positive endorsement on the School Staff Survey (SSS):</p> <ul style="list-style-type: none"> <li>• Collective efficacy from 57% to 58%</li> <li>• Teacher collaboration from 57% to 58%</li> <li>• Staff trust in colleagues from 61% to 62%</li> </ul>   |
| Improve the wellbeing of every student | Yes | <p>By 2028, increase the 2024 percentage positive endorsement on the student Attitudes to School Survey (AtoSS):</p> <ul style="list-style-type: none"> <li>• Years 4 to 6 Managing bullying from 75% to 80%</li> <li>• Years 4 to 6 School connectedness from 81% to 85%</li> <li>• Years 4 to 6 Stimulated learning from 88% to 92%</li> <li>• Years 4 to 6 Student voice and agency from 75% to 79%</li> <li>• Years 7 to 9 Managing bullying from 48% to 55%</li> <li>• Years 7 to 9 School connectedness from 45% to 50%</li> <li>• Years 7 to 9 Stimulated learning from 64% to 68%</li> <li>• Years 7 to 9 Student voice and agency from 52% to 56%</li> </ul> | <p>In 2025 we will increase the 2024 percentage positive endorsement on the student Attitudes to School Survey (AtoSS):</p> <ul style="list-style-type: none"> <li>• Years 4 to 6 Managing bullying from 75% to 76%</li> <li>• Years 4 to 6 School connectedness from 81% to 82%</li> <li>• Years 4 to 6 Stimulated learning from 88% to 89%</li> <li>• Years 4 to 6 Student voice and agency from 75% to 76%</li> <li>• Years 7 to 9 Managing bullying from 48% to 50%</li> <li>• Years 7 to 9 School connectedness from 45% to 47%</li> <li>• Years 7 to 9 Stimulated learning from 64% to 65%</li> <li>• Years 7 to 9 Student voice and agency from 52% to 53%</li> </ul> |
|  |     | <p>By 2028 increase the 2024 percentage positive endorsement on the School Staff Survey:</p> <ul style="list-style-type: none"> <li>• Parent and community involvement from 69% to 73%</li> </ul>   | <p>In 2025, we will increase the 2024 percentage positive endorsement on the School Staff Survey:</p> <ul style="list-style-type: none"> <li>• Parent and community involvement from 69% to 70%</li> </ul>   |
|  |     | <p>By 2028, increase the 2023 average attendance rate:</p> <ul style="list-style-type: none"> <li>• Prep to Year 6 from 88.8% to 93%</li> <li>• Years 7 to 9 from 86.1% to 90%</li> </ul>   | <p>In 2025, we will increase the 2023 average attendance rate:</p> <ul style="list-style-type: none"> <li>• Prep to Year 6 from 88.8% to 90%</li> <li>• Years 7 to 9 from 86.1% to 87%</li> </ul>  |

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| <b>Goal 1</b>              | <b>Maximise the learning achievement and growth of every student</b>  |
| <b>12-month target 1.1</b> | <p>In 2025, we will increase the percentage of students achieving NAPLAN exceeding or strong proficiency:</p> <p>Year 3 reading from 66% to 69%<br/> Year 3 writing from 79% to 80%<br/> Year 3 numeracy from 63% to 69%<br/> Year 5 reading from 74% to 76%<br/> Year 5 writing from 81% to 82%<br/> Year 5 numeracy from 65% to 68%<br/> Year 7 reading from 72% to 73%<br/> Year 7 writing from 73% to 74%<br/> Year 7 numeracy from 68% to 69%<br/> Year 9 reading from 59% to 61%<br/> Year 9 writing from 56% to 57%<br/> Year 9 numeracy from 56% to 58%<br/> Year 7 equity funded reading from 52% to 54%<br/> Year 9 equity funded reading from 36% to 38%</p> <p>By 2026, reduce the number of NAS students in reading compared to the number of NAS students in 2024.</p> <ul style="list-style-type: none"> <li>- Years 3-5: less than or equal to 12 % (20 students)</li> <li>- Years 5-7: less than or equal to &lt; 9% (17 students)</li> <li>- Years 7-9: less than or equal to &lt; 7% (11 students)</li> </ul> <p>By 2026, reduce the number of NAS students in numeracy compared to the number of NAS students in 2024.</p> <ul style="list-style-type: none"> <li>- Years 3-5: less than or equal to 26 students (16%)</li> <li>- Years 5-7: less than or equal to 16 students (8%)</li> <li>- Years 7-9: less than or equal to 14 students (9%)</li> </ul> |
| <b>12-month target 1.2</b> | Due to not having NAPLAN benchmark growth data until late 2025, we will set targets in 2026.  |
| <b>12-month target 1.3</b> | <p>In 2025 increase the percentage of students achieving at or above expected Teacher Judgement Growth.</p> <p>Reading and Viewing</p>  |

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|                                   | <p>Year 1 - 88%</p> <p>Year 2 - 88%</p> <p>Year 3 - 88%</p> <p>Year 4 - 88%</p> <p>Year 5 - 88%</p> <p>Year 6 - 88%</p> <p>Year 7 - 77%</p> <p>Year 8 - 77%</p> <p>Year 9 - 77%</p><br><p>Writing</p> <p>Year 1 - 90%</p> <p>Year 2 - 90%</p> <p>Year 3 - 90%</p> <p>Year 4 - 90%</p> <p>Year 5 - 90%</p> <p>Year 6 - 90%</p> <p>Year 7 - 82%</p> <p>Year 8 - 82%</p> <p>Year 9 - 82%</p><br><p>As Mathematic 2.0 is shifting to 1 progression point instead of 3. We will set targets in 2026.</p> |
| <b>12-month target 1.4</b>        | <p>In 2025 we will increase the 2024 percentage positive endorsement on the School Staff Survey (SSS):</p> <p>Collective efficacy from 57% to 58%</p> <p>Teacher collaboration from 57% to 58%</p> <p>Staff trust in colleagues from 61% to 62%</p>   |
| <b>Key Improvement Strategies</b> | Is this KIS selected for focus this year?   |
| <b>KIS 1.a</b><br>Leadership      | <p>Strengthen professional learning communities to embed a culture of collaborative curriculum planning that assesses the impact of teaching and adjusts to meet individual student needs</p> <p>Yes</p>  |

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| <b>KIS 1.b</b><br>Teaching and learning   | Strengthen staff capability to utilise data, evaluate the impact on student learning and evidence to drive responsive teaching  | No  |
| <b>KIS 1.c</b><br>Teaching and learning   | Build staff and student capability to activate students' agency in learning   | Yes |
| Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention. | As a result of the panel feedback from School Review, outcomes for all cohorts of students, particularly disadvantaged students, were not equitable however, and the panel agreed that a continuing focus on building high quality instructional practices and activating student agency in learning would further improve outcomes for all students. Victorian Curriculum 2.0 is also mandated to be implemented in 2025.  |     |
| <b>Goal 2</b>   | <b>Improve the wellbeing of every student</b>   |     |
| <b>12-month target 2.1</b>  | <p>In 2025 we will increase the 2024 percentage positive endorsement on the student Attitudes to School Survey (AtoSS):</p> <p>Years 4 to 6 Managing bullying from 75% to 76%</p> <p>Years 4 to 6 School connectedness from 81% to 82%</p> <p>Years 4 to 6 Stimulated learning from 88% to 89%</p> <p>Years 4 to 6 Student voice and agency from 75% to 76%</p> <p>Years 7 to 9 Managing bullying from 48% to 50%</p> <p>Years 7 to 9 School connectedness from 45% to 47%</p> <p>Years 7 to 9 Stimulated learning from 64% to 65%</p> <p>Years 7 to 9 Student voice and agency from 52% to 53%</p> |     |
| <b>12-month target 2.2</b>  | <p>In 2025, we will increase the 2024 percentage positive endorsement on the School Staff Survey:</p> <p>Parent and community involvement from 69% to 70%</p>   |     |
| <b>12-month target 2.3</b>  | <p>In 2025, we will increase the 2023 average attendance rate:</p>  |     |

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|   | Prep to Year 6 from 88.8% to 90%<br>Years 7 to 9 from 86.1% to 87%  |   |
| <b>Key Improvement Strategies</b>   |   | Is this KIS selected for focus this year? |
| <b>KIS 2.a</b><br>Engagement  | Embed whole-school multi-tiered approaches to wellbeing and inclusion   | Yes                                       |
| <b>KIS 2.b</b><br>Teaching and learning   | Refine and enhance the processes to support mental health, wellbeing and connectedness to school  | No  |
| <b>KIS 2.c</b><br>Leadership  | Strengthen connections with parents, carers and community   | Yes                                       |
| Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention. | As a result of the panel feedback from School Review, strengthening family and community connection to consistently implement positive behaviour approaches and multi-tiered systems of support be a priority. Positive Classroom Management Strategies is also a priority from the Department. |   |

## Define actions, outcomes, success indicators and activities

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|----------------------------|--|
| <b>Goal 1</b>              | Maximise the learning achievement and growth of every student  |
| <b>12-month target 1.1</b> | <p>In 2025, we will increase the percentage of students achieving NAPLAN exceeding or strong proficiency:</p> <ul style="list-style-type: none"> <li>Year 3 reading from 66% to 69%</li> <li>Year 3 writing from 79% to 80%</li> <li>Year 3 numeracy from 63% to 69%</li> <li>Year 5 reading from 74% to 76%</li> <li>Year 5 writing from 81% to 82%</li> <li>Year 5 numeracy from 65% to 68%</li> <li>Year 7 reading from 72% to 73%</li> <li>Year 7 writing from 73% to 74%</li> <li>Year 7 numeracy from 68% to 69%</li> <li>Year 9 reading from 59% to 61%</li> <li>Year 9 writing from 56% to 57%</li> <li>Year 9 numeracy from 56% to 58%</li> <li>Year 7 equity funded reading from 52% to 54%</li> <li>Year 9 equity funded reading from 36% to 38%</li> </ul> <p>By 2026, reduce the number of NAS students in reading compared to the number of NAS students in 2024.</p> <ul style="list-style-type: none"> <li>- Years 3-5: less than or equal to 12 % (20 students)</li> <li>- Years 5-7: less than or equal to &lt; 9% (17 students)</li> <li>- Years 7-9: less than or equal to &lt; 7% (11 students)</li> </ul> <p>By 2026, reduce the number of NAS students in numeracy compared to the number of NAS students in 2024.</p> <ul style="list-style-type: none"> <li>- Years 3-5: less than or equal to 26 students (16%)</li> <li>- Years 5-7: less than or equal to 16 students (8%)</li> <li>- Years 7-9: less than or equal to 14 students (9%)</li> </ul> |
| <b>12-month target 1.2</b> | Due to not having NAPLAN benchmark growth data until late 2025, we will set targets in 2026.   |

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| <p><b>12-month target 1.3</b></p>   | <p>In 2025 increase the percentage of students achieving at or above expected Teacher Judgement Growth.</p> <p>Reading and Viewing<br/> Year 1 - 88%<br/> Year 2 - 88%<br/> Year 3 - 88%<br/> Year 4 - 88%<br/> Year 5 - 88%<br/> Year 6 - 88%<br/> Year 7 - 77%<br/> Year 8 - 77%<br/> Year 9 - 77%</p> <p>Writing<br/> Year 1 - 90%<br/> Year 2 - 90%<br/> Year 3 - 90%<br/> Year 4 - 90%<br/> Year 5 - 90%<br/> Year 6 - 90%<br/> Year 7 - 82%<br/> Year 8 - 82%<br/> Year 9 - 82%</p> <p>As Mathematic 2.0 is shifting to 1 progression point instead of 3. We will set targets in 2026.</p> |
| <p><b>12-month target 1.4</b></p>   | <p>In 2025 we will increase the 2024 percentage positive endorsement on the School Staff Survey (SSS):</p> <p>Collective efficacy from 57% to 58%<br/> Teacher collaboration from 57% to 58%<br/> Staff trust in colleagues from 61% to 62%</p>  |
| <p><b>KIS 1.a</b><br/> The strategic direction and deployment of resources to</p> | <p>Strengthen professional learning communities to embed a culture of collaborative curriculum planning that assesses the impact of teaching and adjusts to meet individual student needs</p>  |

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| <p>create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment</p> |   |
| <p><b>Actions</b></p>   | <p>Build PLC capacity in collaborative curriculum planning to meet individual student learning needs.<br/> Establish a whole school approach to the elements of learning from the VTLM 2.0.<br/> Review and refine the daily explicit teaching of phonics and phonemic awareness using a systematic synthetic phonics approach.</p>   |
| <p><b>Outcomes</b></p>  | <p>Students can articulate their current learning and explain their next steps<br/> Students can articulate new knowledge and understanding and know how to apply learning effectively.<br/> Staff will meet in PLCs to engage in reflective practice, evaluate and plan curriculum, assessments, lessons and student voice<br/> Staff will embed the elements of learning in their planning.<br/> Staff will adjust their small group instruction practice to refine their explicit teaching of phonics and phonemic awareness.<br/> Leaders will engage in and deliver differentiated professional learning to model norms and protocols that support collaboration and strengthen teaching practice<br/> Leaders will engage in and deliver explicit professional learning on the elements of learning with the VTLM 2.0.<br/> Leaders will coach staff to refine their daily explicit teaching of phonics and phonemic awareness.</p> |
| <p><b>Success Indicators</b></p>  | <p>Early indicators:<br/> Student work samples<br/> Curriculum documentation will show plans for differentiation, small group instruction and identifiable elements of learning<br/> Use of yearly, termly overviews and essential learnings and developing scope and sequences</p> <p>Late Indicators<br/> Increase in School Staff Survey targets: Collective efficacy, teacher collaboration and staff trust in colleagues<br/> Teacher Judgement and Equity fund target growth</p>  |

| Activities   | People responsible   | Is this a PL priority                 | When                       | Activity cost and funding streams  |
|--|--|---------------------------------------|----------------------------|--|
| AM 1 Build teachers' capacity to plan collaboratively in PLCs to create a GVC that all students can access.  | <input type="checkbox"/> Assistant principal<br><input type="checkbox"/> Learning specialist(s)<br><input type="checkbox"/> PLC leaders<br><input type="checkbox"/> Principal<br><input type="checkbox"/> Teacher(s) | <input type="checkbox"/> PLP Priority | from: Term 1<br>to: Term 4 | \$548,000.00<br><br><input type="checkbox"/> Equity funding will be used<br><input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used<br><input type="checkbox"/> Other funding will be used |
| AM 2 Develop a consistent understanding of the elements of learning from the VTLM 2.0.   | <input type="checkbox"/> Leadership team<br><input type="checkbox"/> School improvement team   | <input type="checkbox"/> PLP Priority | from: Term 1<br>to: Term 4 | \$0.00   |
| AM 3 Teachers will engage in coaching to embed small group instruction in their practice.  | <input type="checkbox"/> Learning specialist(s)<br><input type="checkbox"/> Literacy leader<br><input type="checkbox"/> Literacy support<br><input type="checkbox"/> Teacher(s)                                      | <input type="checkbox"/> PLP Priority | from: Term 1<br>to: Term 4 | \$0.00   |
| <b>KIS 1.c</b><br>Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs | Build staff and student capability to activate students' agency in learning  |                                       |                            |  |

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|--|--|---------------------------------------|----------------------------------|--|
| <b>Actions</b>   | Establish a shared understanding of the components of student voice, agency and leadership in learning.  |                                       |                                  |  |
| <b>Outcomes</b>  | Students will actively participate in conversations and decisions about their education.<br>Staff will have a consistent understanding of voice, agency and leadership in learning (and will document in curriculum planning)<br>Leaders will actively look for, share and celebrate examples and outcomes of student voice, agency and leadership.  |                                       |                                  |  |
| <b>Success Indicators</b>  | <p>Early Indicators:<br/>Curriculum planning documentation – unit reflection, planning for voice, agency and leadership opportunities<br/>Positive Chronicles for learning; meeting learning goals; resilience, responsibility</p> <p>Late Indicators:<br/>AtoSS</p> <ul style="list-style-type: none"> <li>• Student Voice and Agency</li> <li>• Stimulated learning</li> <li>• School connectedness</li> </ul> <p>Staff Opinion Survey</p> <ul style="list-style-type: none"> <li>• Students in this school want to learn....</li> </ul> |                                       |                                  |  |
| <b>Activities</b>  | <b>People responsible</b>  | <b>Is this a PL priority</b>          | <b>When</b>                      | <b>Activity cost and funding streams</b> |
| AM 4 Establish an understanding of the difference of Student Agency and Voice through professional learning and embedding in collaborative planners. | <input type="checkbox"/> All staff   | <input type="checkbox"/> PLP Priority | from:<br>Term 1<br>to:<br>Term 4 | \$0.00                                   |
| <b>Goal 2</b>  | Improve the wellbeing of every student   |                                       |                                  |  |
| <b>12-month target 2.1</b>   | <p>In 2025 we will increase the 2024 percentage positive endorsement on the student Attitudes to School Survey (AtoSS):</p> <p>Years 4 to 6 Managing bullying from 75% to 76%<br/> Years 4 to 6 School connectedness from 81% to 82%<br/> Years 4 to 6 Stimulated learning from 88% to 89%<br/> Years 4 to 6 Student voice and agency from 75% to 76%</p>  |                                       |                                  |  |

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|  | <p>Years 7 to 9 Managing bullying from 48% to 50%</p> <p>Years 7 to 9 School connectedness from 45% to 47%</p> <p>Years 7 to 9 Stimulated learning from 64% to 65%</p> <p>Years 7 to 9 Student voice and agency from 52% to 53%</p>   |
| <b>12-month target 2.2</b>   | <p>In 2025, we will increase the 2024 percentage positive endorsement on the School Staff Survey:</p> <p>Parent and community involvement from 69% to 70%</p>   |
| <b>12-month target 2.3</b>   | <p>In 2025, we will increase the 2023 average attendance rate:</p> <p>Prep to Year 6 from 88.8% to 90%</p> <p>Years 7 to 9 from 86.1% to 87%</p>  |
| <b>KIS 2.a</b><br>Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school | Embed whole-school multi-tiered approaches to wellbeing and inclusion   |
| <b>Actions</b>   | Establish a whole school tier one approach to wellbeing and inclusion using the Positive Classroom Management Strategies.   |
| <b>Outcomes</b>  | <p>Students will feel supported and engaged in the classroom and contribute to a strong classroom culture that enables PCMS.</p> <p>Students will have strong relationships with peers/staff</p> <p>Staff will employ Positive Classroom Management Strategies</p> <p>Staff will implement and model consistent routines across the college</p> <p>Leaders will model, coach and support the implementation of PCMS</p> <p>Leaders will communicate high expectations about PCMS</p> <p>The school community will share a common understanding of the whole school approach to PCMS</p> |

| <b>Success Indicators</b>   | AtoSS - School Connectedness, Student Voice, Teacher connectedness<br>Positive Chronicles<br>Learning Walks<br>Surveys<br>Coaching documents<br>Collection of data around major/minor behaviours and looking for trends |                                       |                                  |  |
|---|---|---------------------------------------|----------------------------------|--|
| <b>Activities</b>   | <b>People responsible</b>   | <b>Is this a PL priority</b>          | <b>When</b>                      | <b>Activity cost and funding streams</b>   |
| AM 5 Embed Tier 1 approaches across the college (PCMS, Resilience Project, RRRR)                            | <input type="checkbox"/> Assistant principal<br><input type="checkbox"/> Learning specialist(s)<br><input type="checkbox"/> SWPBS leader/team   | <input type="checkbox"/> PLP Priority | from:<br>Term 1<br>to:<br>Term 2 | \$645,000.00<br><br><input type="checkbox"/> Equity funding will be used<br><br><input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used<br><br><input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items |
| AM 6 Collect and analyse data in order to embed multi-tiered approaches to student wellbeing and inclusion. | <input type="checkbox"/> Assistant principal<br><input type="checkbox"/> Learning specialist(s)<br><input type="checkbox"/> SWPBS leader/team   | <input type="checkbox"/> PLP Priority | from:<br>Term 1<br>to:<br>Term 4 | \$645,000.00<br><br><input type="checkbox"/> Equity funding will be used<br><br><input type="checkbox"/> Disability Inclusion Tier 2   |

|   |   |                                       |                                  |   |
|---|---|---------------------------------------|----------------------------------|---|
|   |   |                                       |                                  | Funding will be used<br><input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items |
| AM 7 Develop a student led policy that responds to and creates preventative actions and processes to combat discrimination such as racism.  | <input type="checkbox"/> Education support<br><input type="checkbox"/> Leadership team<br><input type="checkbox"/> Student(s)   | <input type="checkbox"/> PLP Priority | from:<br>Term 1<br>to:<br>Term 4 | \$0.00  |
| <b>KIS 2.c</b><br>The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment | Strengthen connections with parents, carers and community   |                                       |                                  |   |
| <b>Actions</b>  | To showcase our students learning and wellbeing to strengthen connections with community.   |                                       |                                  |   |
| <b>Outcomes</b>   | Students will encourage their families to connect with our college.<br>Staff will develop positive connections with the community.<br>Leaders will create a sustainable community engagement program that routinely promotes student achievement.<br>Leaders will ensure that policies, programs and practices are developed and implemented to build mutual respect and trust between the college and community. |                                       |                                  |   |
| <b>Success Indicators</b>   | Early indicators:<br>Positive chronicles  |                                       |                                  |   |

|   | Positive phone calls through entries on Compass<br>Attendance at events<br><br>Late indicator:<br>Staff opinion survey - Parent and community involvement |                                       |                                  |                                   |
|---|---|---------------------------------------|----------------------------------|-----------------------------------|
| Activities  | People responsible  | Is this a PL priority                 | When                             | Activity cost and funding streams |
| AM 8 Promote positive community engagement through events, website, newsletter, forums, etc.                      | <input type="checkbox"/> All staff  | <input type="checkbox"/> PLP Priority | from:<br>Term 1<br>to:<br>Term 4 | \$0.00                            |
| AM 9 Implement African Cultural Competency Resources supplied through the Victorian African Community Action Plan | <input type="checkbox"/> Education support<br><input type="checkbox"/> Leadership team  | <input type="checkbox"/> PLP Priority | from:<br>Term 2<br>to:<br>Term 4 | \$0.00                            |

## Funding planner

### Summary of budget and allocated funding

| Summary of budget                   | School's total funding (\$) | Funding allocated in activities (\$) | Still available/shortfall |
|-------------------------------------|-----------------------------|--------------------------------------|---------------------------|
| Equity Funding                      | \$1,235,386.82              | \$1,236,000.00                       | -\$613.18                 |
| Disability Inclusion Tier 2 Funding | \$407,185.76                | \$408,000.00                         | -\$814.24                 |
| Schools Mental Health Fund and Menu | \$193,162.30                | \$194,000.00                         | -\$837.70                 |
| <b>Total</b>                        | <b>\$1,835,734.88</b>       | <b>\$1,838,000.00</b>                | <b>-\$2,265.12</b>        |

### Activities and milestones – Total Budget

| Activities and milestones   | Budget                |
|---|-----------------------|
| AM 1 Build teachers' capacity to plan collaboratively in PLCs to create a GVC that all students can access. | \$548,000.00          |
| AM 5 Embed Tier 1 approaches across the college (PCMS, Resilience Project, RRRR)                            | \$645,000.00          |
| AM 6 Collect and analyse data in order to embed multi-tiered approaches to student wellbeing and inclusion. | \$645,000.00          |
| <b>Totals</b>   | <b>\$1,838,000.00</b> |

### Activities and milestones - Equity Funding

| Activities and milestones  | When            | Funding allocated (\$) | Category                                       |
|--|-----------------|------------------------|--|
| AM 1 Build teachers' capacity to plan collaboratively in PLCs to | from:<br>Term 1 | \$412,000.00           | <input type="checkbox"/> School-based staffing |

|   |                                  |                |   |
|---|----------------------------------|----------------|---|
| create a GVC that all students can access.  | to:<br>Term 4                    |                | <input type="checkbox"/> Teaching and learning programs and resources<br><input type="checkbox"/> Professional development (excluding CRT costs and new FTE)<br><input type="checkbox"/> CRT<br><input type="checkbox"/> Support services                   |
| AM 5 Embed Tier 1 approaches across the college (PCMS, Resilience Project, RRRR)                            | from:<br>Term 1<br>to:<br>Term 2 | \$412,000.00   | <input type="checkbox"/> School-based staffing<br><input type="checkbox"/> Teaching and learning programs and resources<br><input type="checkbox"/> CRT<br><input type="checkbox"/> Support services  |
| AM 6 Collect and analyse data in order to embed multi-tiered approaches to student wellbeing and inclusion. | from:<br>Term 1<br>to:<br>Term 4 | \$412,000.00   | <input type="checkbox"/> School-based staffing<br><input type="checkbox"/> Teaching and learning programs and resources<br><input type="checkbox"/> Professional development (excluding CRT costs and new FTE)<br><input type="checkbox"/> Support services |
| <b>Totals</b>   |                                  | \$1,236,000.00 |   |

### Activities and milestones - Disability Inclusion Funding

| Activities and milestones   | When                             | Funding allocated (\$) | Category   |
|---|----------------------------------|------------------------|--|
| AM 1 Build teachers' capacity to plan collaboratively in PLCs to create a GVC that all students can access. | from:<br>Term 1<br>to:<br>Term 4 | \$136,000.00           | <input type="checkbox"/> Education workforces and/or assigning existing school staff to inclusive education duties <ul style="list-style-type: none"> <li>• Education support staff</li> </ul> <input type="checkbox"/> Other workforces to support students with disability |

|   |                                  |              |  |
|---|----------------------------------|--------------|--|
|   |                                  |              | <ul style="list-style-type: none"> <li>• Speech pathologists</li> </ul> <input type="checkbox"/> Equipment, adaptive technology, devices, or materials to support learning <ul style="list-style-type: none"> <li>• Sensory resources</li> <li>• Communication equipment/software</li> <li>• Literacy aids</li> </ul>          |
| AM 5 Embed Tier 1 approaches across the college (PCMS, Resilience Project, RRRR)                            | from:<br>Term 1<br>to:<br>Term 2 | \$136,000.00 | <input type="checkbox"/> Professional learning for school-based staff <ul style="list-style-type: none"> <li>• Whole school</li> </ul> <input type="checkbox"/> Other workforces to support students with disability <ul style="list-style-type: none"> <li>• Speech pathologists</li> </ul>                                   |
| AM 6 Collect and analyse data in order to embed multi-tiered approaches to student wellbeing and inclusion. | from:<br>Term 1<br>to:<br>Term 4 | \$136,000.00 | <input type="checkbox"/> Education workforces and/or assigning existing school staff to inclusive education duties <ul style="list-style-type: none"> <li>• Inclusion leader</li> </ul> <input type="checkbox"/> Professional learning for school-based staff <ul style="list-style-type: none"> <li>• Whole school</li> </ul> |
| <b>Totals</b>   |                                  | \$408,000.00 |  |

## Activities and milestones - Schools Mental Health Fund and Menu

| Activities and milestones   | When                             | Funding allocated (\$) | Category  |
|---|----------------------------------|------------------------|---|
| AM 5 Embed Tier 1 approaches across the college (PCMS, Resilience Project, RRRR)                            | from:<br>Term 1<br>to:<br>Term 2 | \$97,000.00            | <input type="checkbox"/> Schoolwide Positive Behaviour Support - Tier 1 focus (free)<br><br><b>This activity will use Mental Health Menu staffing</b> <ul style="list-style-type: none"> <li>○ Assign existing staff member to initiative (eduPay)</li> <li>○ Build staff capacity (conference, course, seminar)</li> <li>○ Employ CRT to release staff member</li> </ul> |
| AM 6 Collect and analyse data in order to embed multi-tiered approaches to student wellbeing and inclusion. | from:<br>Term 1<br>to:<br>Term 4 | \$97,000.00            | <input type="checkbox"/> The Resilience Project<br><br><b>This activity will use Mental Health Menu staffing</b> <ul style="list-style-type: none"> <li>○ Build staff capacity (conference, course, seminar)</li> <li>○ Employ CRT to release staff member</li> </ul>   |
| <b>Totals</b>   |                                  | \$194,000.00           |   |

Additional funding planner – Total Budget

| Activities and milestones | Budget |
|---------------------------|--------|
| <b>Totals</b>             | \$0.00 |

Additional funding planner – Equity Funding

| Activities and milestones | When | Funding allocated (\$) | Category |
|---------------------------|------|------------------------|----------|
| <b>Totals</b>             |      | \$0.00                 |          |

Additional funding planner – Disability Inclusion Funding

| Activities and milestones | When | Funding allocated (\$) | Category |
|---------------------------|------|------------------------|----------|
|---------------------------|------|------------------------|----------|

|               |  |        |  |
|---------------|--|--------|--|
| <b>Totals</b> |  | \$0.00 |  |
|---------------|--|--------|--|

Additional funding planner – Schools Mental Health Fund and Menu

| <b>Activities and milestones</b> | <b>When</b> | <b>Funding allocated (\$)</b> | <b>Category</b> |
|----------------------------------|-------------|-------------------------------|-----------------|
| <b>Totals</b>                    |             | \$0.00                        |                 |

## Professional learning plan

| Professional learning priority  | Who  | When                       | Key professional learning strategies  | Organisational structure   | Expertise accessed  | Where                            |
|---|--|----------------------------|---|--|---|----------------------------------|
| AM 1 Build teachers' capacity to plan collaboratively in PLCs to create a GVC that all students can access. | <input type="checkbox"/> Assistant principal<br><input type="checkbox"/> Learning specialist(s)<br><input type="checkbox"/> PLC leaders<br><input type="checkbox"/> Principal<br><input type="checkbox"/> Teacher(s) | from: Term 1<br>to: Term 4 | <input type="checkbox"/> Planning<br><input type="checkbox"/> Curriculum development<br><input type="checkbox"/> Formalised PLC/PLTs  | <input type="checkbox"/> Formal school meeting / internal professional learning sessions<br><input type="checkbox"/> PLC/PLT meeting   | <input type="checkbox"/> Primary Mathematics and Science specialists<br><input type="checkbox"/> Literacy expertise<br><input type="checkbox"/> Leadership partners<br><input type="checkbox"/> School improvement partnerships<br><input type="checkbox"/> Learning specialist<br><input type="checkbox"/> External consultants<br>Kathy Palmer, Narrisa Leong | <input type="checkbox"/> On-site |
| AM 5 Embed Tier 1 approaches across the college (PCMS, Resilience Project, RRRR)                            | <input type="checkbox"/> Assistant principal<br><input type="checkbox"/> Learning specialist(s)<br><input type="checkbox"/> SWPBS leader/team  | from: Term 1<br>to: Term 2 | <input type="checkbox"/> Peer observation including feedback and reflection<br><input type="checkbox"/> Formalised PLC/PLTs<br><input type="checkbox"/> Demonstration lessons | <input type="checkbox"/> Whole school pupil free day<br><input type="checkbox"/> Formal school meeting / internal professional learning sessions<br><input type="checkbox"/> PLC/PLT meeting | <input type="checkbox"/> Leadership partners<br><input type="checkbox"/> School improvement partnerships<br><input type="checkbox"/> Internal staff<br><input type="checkbox"/> Learning specialist   | <input type="checkbox"/> On-site |

|  |   |  |   |  |  |  |
|--|---|--|---|--|--|--|
| <p>AM 6 Collect and analyse data in order to embed multi-tiered approaches to student wellbeing and inclusion.</p> | <ul style="list-style-type: none"> <li><input type="checkbox"/> Assistant principal</li> <li><input type="checkbox"/> Learning specialist(s)</li> <li><input type="checkbox"/> SWPBS leader/team</li> </ul> | <p>from:<br/>Term 1<br/>to:<br/>Term 4</p> | <ul style="list-style-type: none"> <li><input type="checkbox"/> Design of formative assessments</li> <li><input type="checkbox"/> Collaborative inquiry/action research team</li> <li><input type="checkbox"/> Formalised PLC/PLTs</li> </ul> | <ul style="list-style-type: none"> <li><input type="checkbox"/> Formal school meeting / internal professional learning sessions</li> <li><input type="checkbox"/> PLC/PLT meeting</li> </ul> | <ul style="list-style-type: none"> <li><input type="checkbox"/> Teaching partners</li> <li><input type="checkbox"/> Leadership partners</li> <li><input type="checkbox"/> School improvement partnerships</li> <li><input type="checkbox"/> Learning specialist</li> </ul> | <ul style="list-style-type: none"> <li><input type="checkbox"/> On-site</li> </ul> |
|--|---|--|---|--|--|--|